

IDC MarketScape: Worldwide Life Science Sales and Marketing Strategic Consulting Services 2023 Vendor Assessment

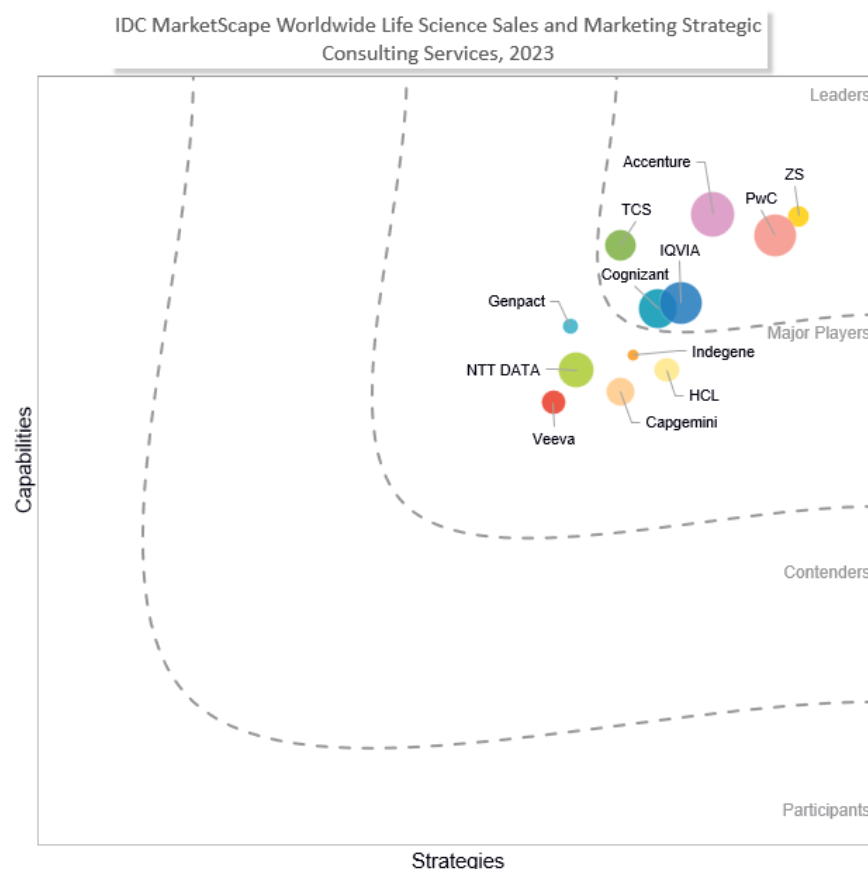
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THIS IDC MARKETSCAPE EXCERPT FEATURES COGNIZANT

IDC MARKETSCAPE FIGURE

FIGURE 1

IDC MarketScape Worldwide Life Science Sales and Marketing Strategic Consulting Services Vendor Assessment



Source: IDC, 2023

Please see the Appendix for detailed methodology, market definition, and scoring criteria.

IN THIS EXCERPT

The content for this excerpt was taken directly from IDC MarketScape: Worldwide Life Science Sales and Marketing Strategic Consulting Services 2023 Vendor Assessment (Doc # US50407723). All or parts of the following sections are included in this excerpt: IDC Opinion, IDC MarketScape Vendor Inclusion Criteria, Essential Guidance, Vendor Summary Profile, Appendix and Learn More. Also included is Figure 1.

IDC OPINION

Digital transformation is occurring at a rapid pace in life science companies, including in the sales and marketing space. Internal and external sources of data are being collected in the cloud, and this information is being leveraged by sales and marketing groups to improve speed, efficiency, and effectiveness in reaching customers, including both healthcare providers (HCPs) and patients. Life science companies are looking for expertise and advice on strategy for sales and marketing commercial organizations and processes to take full advantage of advanced technology and business practices. A number of consulting and service provider firms have developed expertise in optimizing life science commercial organizations, and several of these vendors also offer implementation, process development, and outsourcing services to ensure continuity of strategy and implementation. The desire to automate and optimize recurring commercial sales activities, consolidate disparate data sources, and optimize omni-channel sales and marketing operations is fueling continued and increasing investment in life science sales and marketing strategic consulting services.

Since 2020, the life science industry and the vendors that serve it have had to accelerate the pace of digital transformation to contend with the COVID-19 pandemic and associated changes in work. Healthcare providers have moved even faster toward digital channels to receive critical information on diseases and therapies to address the need for physical distancing and limits on personal calls by field sales professionals. Patients have increasingly engaged in telehealth visits, and many life science company employees have had to adopt to a work-from-home scenario. The life science industry has responded quickly to these new modes of work while accelerating efforts to develop therapies and vaccines in record time.

The vendors selected to participate in this study have demonstrated successful consulting practices to assist with solutions, which can be implemented and maintained by skilled workers virtually anywhere in the world, augmented by technologies such as cloud computing, artificial intelligence (AI), analytics, and mobile devices.

To help life science companies evaluate the vendors in this space, in this IDC MarketScape, we evaluate the capabilities of several prominent providers of strategic consulting services in life science sales and marketing, including those that transform sales and marketing operating models through technology, workforce transformation, digital channels, and new operating models. When evaluating these vendors, the key criteria companies should consider (all of which are discussed in this study) include:

- Breadth of experience and offerings in life science sales and marketing strategic consulting efforts and the number of customers served by the vendor
- Geographic footprint and global delivery capabilities, level of priority, and focus by the vendor on the life science sales and marketing sector, including the pace of sector investment by the vendor

- Life science industry expertise, corporate financial stability, and the size and experience of global life science delivery teams
- Thorough vetting of customer references to evaluate vendor capabilities in strategic vision, project management, IT technical skills, account management, and overall value delivery to clients

IDC MARKETSCOPE VENDOR INCLUSION CRITERIA

IDC frequently has unique visibility into vendor selection processes within life science companies through clients and contacts in the industry. For a vendor to be considered for inclusion in this study, the vendor's strategic consulting services must have been significantly evaluated for purchase within recent contracts with which IDC is familiar. Further research and due diligence were then conducted to narrow the list of vendors to only those that fulfilled the following qualifying criteria:

- Significant marketplace presence in life science sales and marketing strategic consulting services, including such work at large (>\$1 billion annual revenue) biopharmaceutical and medical device firms for at least the past five years
- Delivery of strategic consulting solutions to the life science industry, including cloud strategy, mobile solutions, social data, and analytics/AI
- Global life science customer base and delivery network
- A documented vertical life science industry practice
- Demonstrated success in one or more strategic consulting categories in life science sales and marketing

Based on these criteria, the following 12 companies were selected for participation in this IDC MarketScape vendor assessment:

- Accenture
- Capgemini
- Cognizant
- Genpact
- HCL
- Indegene
- IQVIA
- NTT DATA
- PwC
- TCS
- Veeva
- ZS

ADVICE FOR TECHNOLOGY BUYERS

Strategic consulting in life science sales and marketing allows companies to leverage industry knowledge of best practices to apply to internal commercial operations. Vendors that can provide strategic counsel on the adoption of innovative business models, digital innovation, and resiliency

while driving cost savings and increased agility are in demand. Reevaluation and redesign of management and IT processes, particularly repetitive processes that are not considered core to the mission of delivering value to patients and other stakeholders, makes sense for life science companies with limited IT and development capabilities. These limited internal resources can be deployed strategically to areas requiring scientific or commercial innovation, which may add more value. Vendors with combined IT and life science expertise have developed business models that can reduce costs for pharmaceutical, biotech, and medical device manufacturers by optimizing these processes and infrastructure while delivering superior service compared with internal models.

Life science companies are increasingly looking for vendors that can combine deep industry expertise with global delivery capabilities. Successful vendors in this space must demonstrate:

- Deep, proven industry-specific expertise, with a strong book of references
- Proven understanding of industry regulations and compliance standards
- Willingness to provide dedicated resources onsite on an ongoing basis across sequential digital projects to maintain acquired best practices

Buyers should:

- Determine whether vendor teams are organized vertically (life sciences). This will ensure that vendor leadership is aligned with industry-specific needs and that future development will be aligned with life science industry needs.
- Consider each vendor's breadth of service offerings, especially in the sales and marketing space; pricing flexibility; and willingness to share risk for project outcomes.
- Be sure that functional and technical requirements are signed off by all stakeholders within your organization by involving them early in the specification process.

VENDOR SUMMARY PROFILES

This section briefly explains IDC's key observations resulting in a vendor's position in this IDC MarketScape. While every vendor is evaluated against each of the criteria outlined in the Appendix, the description here provides a summary of each vendor's strengths and challenges.

Cognizant

Cognizant is positioned in the Leaders category in the 2023 IDC MarketScape for worldwide life science sales and marketing strategic consulting services.

Cognizant was established in 1994 and has been serving the life science industry for over 23 years. Headquartered in Teaneck, New Jersey, Cognizant has over 50 delivery centers stationed in over 37 countries worldwide. IDC estimates that 13-14% of Cognizant's revenue is derived from the life science business unit and that 40-45% of this revenue is from sales and marketing engagements. Recent acquisitions enhancing Cognizant's life science practice include Lev Digital and Netcentric (marketing automation), Code Zero and ATG (configure price quote [CPQ], quote to cash [Q2C]), Zenith Technologies, and TQS Integration (smart factory, IoT, and digital systems integration), among others.

In life science sales and marketing, Cognizant has demonstrated successful strategic consulting engagements in strategic planning, business case development, blueprinting and road maps, and change management, augmented by deep experience in digital omni-channel commercial model transformation through CRM, SFA, call centers, social media analytics, marketing automation, content

development and campaign operations, digital asset management, consent management, MDM, customer data platforms, data integrations, analytics, and reporting. In addition, Cognizant has invested in accelerators that leverage artificial intelligence/machine learning (ML) in areas such as dynamic customer segmentations, next best action, and A/B testing of content (LEAF Platform), enabling efficient MLR review of modular content (MLR Express). Other areas of strength are in elearning, incentive compensation, and sales force effectiveness. Cognizant is also investing heavily in Patient Prime platform built on Salesforce Health Cloud that enables management of the patient experience across the care journey. Further:

- **Life science employees:** 37,000+
- **Total life science customers (current, 2023):** 250+
- **Life science sales and marketing strategic consulting engagement categories:** >30
- **Global support:** >100 delivery centers, all major regions
- **Industry focus:** Highly concentrated in life science sales and marketing

Strengths

Cognizant has extensive experience serving pharmaceutical, biotech, and medical device companies, particularly in North America and Europe, and has a wide distribution of delivery centers globally. 90% of Cognizant's customers are large companies with over \$1 billion in revenue. Cognizant is noted for life science industry expertise and has a large proportion of revenue derived from life science engagements. Cognizant has one of the industry's largest and most experienced teams of dedicated life science professionals.

Challenges

With the life science industry becoming increasingly interested in risk- and profit-sharing contract arrangements, Cognizant could expand its business by using this flexible pricing model.

APPENDIX

Reading an IDC MarketScape Graph

For the purposes of this analysis, IDC divided potential key measures for success into two primary categories: capabilities and strategies.

Positioning on the y-axis reflects the vendor's current capabilities and menu of services and how well aligned the vendor is to customer needs. The capabilities category focuses on the capabilities of the company and product today, here and now. Under this category, IDC analysts will look at how well a vendor is building/delivering capabilities that enable it to execute its chosen strategy in the market.

Positioning on the x-axis, or strategies axis, indicates how well the vendor's future strategy aligns with what customers will require in three to five years. The strategies category focuses on high-level decisions and underlying assumptions about offerings, customer segments, and business and go-to-market plans for the next three to five years.

The size of the individual vendor markers in the IDC MarketScape represents the market share of each individual vendor within the specific market segment being assessed.

IDC MarketScape Methodology

IDC MarketScape criteria selection, weightings, and vendor scores represent well-researched IDC judgment about the market and specific vendors. IDC analysts tailor the range of standard characteristics by which vendors are measured through structured discussions, surveys, and interviews with market leaders, participants, and end users. Market weightings are based on user interviews, buyer surveys, and the input of IDC experts in each market. IDC analysts base individual vendor scores, and ultimately vendor positions on the IDC MarketScape, on detailed surveys and interviews with the vendors, publicly available information, and end-user experiences in an effort to provide an accurate and consistent assessment of each vendor's characteristics, behavior, and capability.

Market Definition

For the purposes of this study, strategic consulting in life science sales and marketing includes, but is not limited to:

- Organizational change management
- Turnaround strategy
- Data integration and monetization
- Infrastructure, operations, and applications optimization
- Partner selection and vendor assessment and oversight
- Commercial workforce design and transformation
- Brand management
- Sales force automation (SFA)
- Customer relationship management (CRM)
- Analytics
- Business intelligence
- eDetailing
- Sales and marketing infrastructure design and transformation
- Predictive modeling
- eLearning and training solutions
- Customer (HCP/HCO) master data management (MDM)
- Incentive and compensation management
- Social media analytics
- Key opinion leader (KOL) management
- Enterprise mobility technology
- Sales and marketing application or data integration
- Digital asset management
- System validation
- Aggregate spend compliance
- Speaker and event management
- Closed-loop marketing (CLM)
- Multichannel marketing optimization

- Patient services
- Regulatory compliance
- Forecasting
- Customer segmentation and targeting

LEARN MORE

Related Research

- *IDC FutureScape: Worldwide Life Sciences 2023 Predictions* (IDC #US48585622, October 2022)
- *IDC's Worldwide Digital Transformation Use Case Taxonomy, 2022: Life Sciences* (IDC #US49278522, July 2022)
- *IDC MarketScape: Worldwide Life Science Sales and Marketing IT Outsourcing Services 2022 Vendor Assessment* (IDC #US41808017, March 2022)
- *IDC MarketScape: Worldwide Life Science Sales and Marketing BPO 2021 Vendor Assessment* (IDC #US41433617, August 2021)
- *The Future of Intelligence for Life Sciences: Transcending Boundaries* (IDC #US47730821, June 2021)
- *IDC MarketScape: Worldwide Life Science Sales and Marketing Digital Transformation Services 2020 Vendor Assessment* (IDC #US42724918, December 2020)

Synopsis

This IDC study provides an assessment of 12 vendors offering strategic consulting solutions for sales and marketing processes in the life science industry. Digital transformation is occurring at a rapid pace in life science companies, including in the sales and marketing space. Internal and external sources of data are being collected in the cloud, and this information is being leveraged by sales and marketing groups to improve speed, efficiency, and effectiveness in reaching customers, including both healthcare providers and patients. Tools such as artificial intelligence (AI), advanced analytics, and orchestration of multiple tasks and roles utilizing data from multiple sources are accelerating change in 2023 and beyond and helping expand the scope of business processes suitable for outsourcing to qualified vendors.

Mike Townsend, research director for Life Science Commercial Strategies at IDC Health Insights, says, "Life science companies are embracing digital transformation efforts within sales and marketing, which can connect stakeholders such as sales representatives, marketing and medical affairs executives, doctors, patients, and payers using a wide variety of digital technologies, including AI, cloud computing, mobile technology, and social media and analytics, and leveraging a host of internal and external data sources. Highly experienced strategic consulting vendors are offering increasingly sophisticated business models for processes leveraging these technologies while allowing these companies to focus on their core competencies. Life science companies will continue to see improved outcomes, growth, and productivity as they free their organizations to focus on core innovation and business cases, using these offerings to improve outcomes for doctors and patients alike."

About IDC

International Data Corporation (IDC) is the premier global provider of market intelligence, advisory services, and events for the information technology, telecommunications and consumer technology markets. IDC helps IT professionals, business executives, and the investment community make fact-based decisions on technology purchases and business strategy. More than 1,100 IDC analysts provide global, regional, and local expertise on technology and industry opportunities and trends in over 110 countries worldwide. For 50 years, IDC has provided strategic insights to help our clients achieve their key business objectives. IDC is a subsidiary of IDG, the world's leading technology media, research, and events company.

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